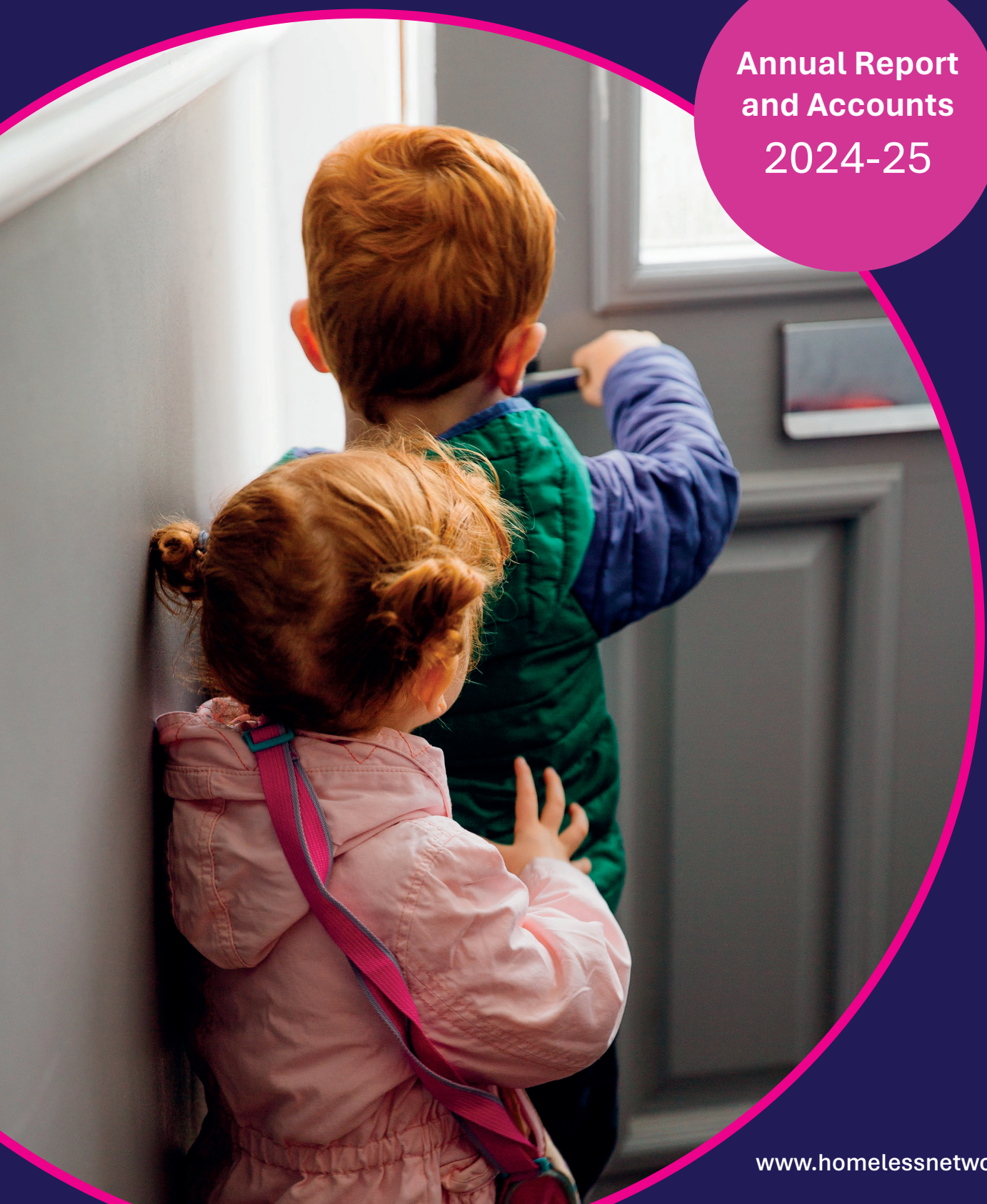


Homeless Network Scotland

we are all in

Annual Report
and Accounts
2024-25



Homeless Network Scotland

What we do

We believe a future without homelessness is possible.

Homeless Network Scotland is the national membership body of organisations and individuals committed to this future. We are informed by people with direct experience of homelessness and by the breadth of our members' insight and knowledge. We unite organisations to drive evidence-based solutions, inspire change and help transform Scotland into a place where everyone has a home.

Priorities

Our priority areas of change are to:

1. Prioritise **prevention**
2. End **rough sleeping and destitution**
3. Shift to **rapid rehousing**
4. Improve **equality in housing**

We work through the:

1. **Policy and plans we influence**
including on national and local strategic groups.
2. **Platforms we provide**
for people with personal experience of homelessness.
3. **Partnerships we support**
and alliances we build to achieve an impact.
4. **Spaces we convene**
to connect, learn and act on homelessness together.

Message from the Chief Executive

The declaration of Scotland's housing emergency by the Scottish Government in May 2024 confirmed the stark realities: plummeting social housing construction, escalating use of temporary accommodation and a third of Scottish councils impacted by or at risk of systemic failures in delivering basic homelessness services.

The growing dependence on substandard hotels and B&Bs in some areas, profiting private operators, signals a dangerous acceptance of homelessness as a market rather than a crisis requiring urgent, coordinated action. At Homeless Network Scotland, we reject this trajectory and urge a greater focus on the harms caused by this provision and more investment in councils, housing associations and the third sector who can provide better, not-for-profit temporary and settled housing options.

In Scotland, we've never known more about homelessness and its solutions, benefiting from world class research and a progressive, interconnected third sector. But the data paints a different picture: homelessness is rising, and people are spending longer than ever without a settled home. The main cause is not shortcomings in the homelessness sector, which has continued to advance this year – new resources secured, transformative policies shaped, ethical commissioning implemented, and innovative, evidence-informed services rolled out despite significant challenges.

Rather, the responsibility lies in broader systemic failures to address homelessness drivers: a critical shortage of affordable housing, persistent poverty and inequality and restrictive UK welfare and immigration policies. Scotland's world-leading housing and homelessness policy is also critically undermined by a financial strategy that fails to match its ambition, obstructing progress and needing immediate corrective action from all levels of government.

Across this year, Homeless Network Scotland has prioritised preventing homelessness, strengthening responses to rough sleeping and destitution, supporting the shift to rapid rehousing and championing equality in housing.

Our role in bringing people together and creating platforms for learning and action remains central to our work. A 38% rise in membership applications to join Homeless Network Scotland this year underscores the value our partners place on this role too. Our collaborations take two distinct forms: broad-reaching initiatives, such as the annual conference, network events and the Everyone Home collective, bring together diverse stakeholders for maximum reach and influence. While our focused programmes like Fair Way Scotland, Housing First Scotland and No Wrong Door Scotland, enable deeper collaboration and targeted action.

Our representation on the Housing to 2040 Strategic Board this year has provided a new route to increase our network's influence, with the Everyone Home collective's Course of Action series urging a people-first response to the housing emergency and significantly shaping the design of Scottish Government's £4 million prevention pilot fund. This year we continued to work in a strategic partnership with the Scottish Federation of Housing Associations, including to ensure a strong housing and homelessness focus in the Scottish COVID-19 Inquiry.

Locally, we facilitated the service design of Glasgow's £70 million WAYfinder support service, bringing together service providers, commissioners and people with lived experience to deliver the integrated, person-led services that people want to find. Our platforms for lived experience grew in power and influence, with GHIFT shaping WAYfinder's design and tender, while All in for Change's peer research programme, spanning five council areas, is preparing to influence national solutions by comparing local outcomes and experiences.

This has been a profoundly challenging year for people experiencing homelessness amid Scotland's housing emergency, for the services supporting them, and for those shaping budgets and policies to prevent and mitigate its worst impacts. Yet, the sector's unwavering commitment to collaboration, evidence and lived experience has been a powerful strength, pushing for systemic change where housing is a right, not a privilege in Scotland.



Maggie Brünjes



38%
increase in
membership
in 2024-25



250
people attend
**Right Here,
Right Now**

Connect

Making connections and creating collaborative spaces for learning and action are vital to advancing our mission.

These connections take two distinct forms. Our broad-reaching initiatives, such as our annual conference, network events and the Everyone Home collective, bring together a diverse range of people for maximum reach and influence. Meanwhile, our focused programmes, including Fair Way Scotland, Housing First Scotland and No Wrong Door Scotland, enable deeper collaboration and targeted action.

Key points of connection across the year include:

- Expanding our [annual conference](#)¹ to create more opportunities to share and discuss critical issues, with more than 250 members across the homelessness network gathering at Scotland's annual homelessness conference in Perth. The gathering sought to increase clarity on where attention and resources should be directed during a housing emergency, highlighting legislation to defend, priorities to strengthen, and areas requiring greater focus. Feedback confirmed that the conference continues to be an important annual event in the calendar, with shared learning and insights directly informing work across the sector.



In
conversation
with
Gail Porter



**SOFA DEBATE:
Rights and Duties**
Mhairi Snowden, Head of Policy & Programmes, Homeless Network Scotland
Karen Barr, Chief Executive, Rowan Alba
Mike Burns, Chief Executive, Penumbra Mental Health
Prof Suzanne Fitzpatrick, Director, I-SPHERE at Heriot-Watt University
Janine Kellett, Head of Homelessness Unit, Scottish Government
Shea Moran, Associate, Homeless Network Scotland

10
Breakout
Sessions



Over
50
Inspirational
Speakers &
Guests



- Our webinar-based thematic **network events** consistently draw around 100 participants from the third sector, local authorities, housing associations, and academia. ‘Staying the Course in a Perfect Storm,’ explored the question, ‘How do we prioritise homelessness in a housing emergency?’ It invited fresh insights from local authorities, academics and third-sector experts to further develop the themes from our annual conference with the aim of building consensus on effective solutions and progress to safeguard.
- Providing a sounding board and advice to key local authorities, including through **Housing First Scotland** and bespoke consultancy projects. As part of the Housing First annual check-up, we gather insights and share learning across the country by connecting and providing a sounding board for partners involved in planning, commissioning and delivering Housing First locally.
- In our convening role for **Fair Way Scotland**, we facilitated local liaison groups in Edinburgh and Glasgow on the issue of preventing destitution among people with no recourse to public funds. In a complex policy and limited practice area, this brings together the local authority, Scottish Government, COSLA and third sector organisations to tighten the safety net.



Reaching Out

We also advanced opportunities to highlight the drivers of and solutions to homelessness with partnerships beyond the homelessness sector, which is critical to enabling earlier prevention and joined up support. By inviting wider sectors into key discussions, we sought to strengthen partnerships and shared learning.

Some examples of this include:

- Through university lectures delivered to medical and social care students, social housing conferences, provider forums and training events, we have raised awareness of the critical role of housing in homelessness prevention. Feedback from participants highlights increased understanding of prevention and the practical steps organisations can take to implement their own interventions.
- By framing discussions around the question, ‘*What does the Housing Bill’s homelessness prevention duty mean for you?*’ we have helped organisations better understand their new responsibilities and consider how the proposed ‘Ask and Act’ duties can be applied in practice. As a result, some organisations have started to review their policies and practices, demonstrating a shift towards embedding prevention at the core of their work.
- Deepening our collaboration with health colleagues, including through learning sessions on suicide prevention designed not only for housing and homelessness teams, but also for mental health professionals, social workers, public health specialists, alcohol and drug partnerships, community groups and service designers – widening the conversation and ensuring our learning reached those who can make a real difference on the ground – with many recognising the need to bring housing and health closer together in tackling suicide risk.

Learn

We act on evidence and harness knowledge to drive learning within our own organisation and across our wider network.

This work drives impact in four key ways – applying insights to effective practice, shaping transformative policies, targeting resources strategically and shifting mindsets to challenge persistent cultures that harm people experiencing homelessness.

Examples in each of those four target areas during this year are:

(i) Inspiring Practice

We Are All In is Homeless Network Scotland's training and consultancy based social enterprise. We offer learning, development and capacity building support to those working in and around housing and homelessness, all informed by lived experience, to ensure that we all have the knowledge, skills, confidence and networks we need to take forward the plan on ending homelessness in Scotland.

We reached **248** learners across **53** organisations, by delivering nearly **20** training modules and **5** lectures. **98%** of learners said they would recommend our training to a friend or colleague, while **74%** made a new connection as a result of attending. The Rough Guide to Homelessness in Scotland remains our most popular module.

During this year, we also applied shared insights to practice through:

- Bespoke consultancy projects for local authorities and their partners on a range of topics including service design, staff wellbeing, trauma-informed approaches and impactful co-production with people with lived experience.
- Our appointment by Glasgow City Health & Social Care Partnership to facilitate a collaborative service design process for support services. Under the banner [All in for Glasgow](#),² we brought together the insights of commissioners, service providers and people with direct experience of homelessness as a service design team. The HSCP subsequently commissioned the WAYfinder service with an estimated contract value of over £70m over the next six years.

WAYfinder

commissioned
by HSCP with a
contract
of over £70m



All in for Glasgow

service
design team

(ii) Shaping Policy

We harness data and insights to influence policies that can drive change. This year we shared learning through our membership of Scottish Government and COSLA planning groups and structures, including:

- Housing to 2040 Strategic Board
- Homelessness Prevention and Strategy Group (HPSG)
- HPSG Rapid Rehousing Transition Plans subgroup
- Co-chair of HPSG Task and Finish group on Supported Housing
- Ending Destitution Together Expert Advisory Group

We contributed to parliamentary groups and committees including:

- Cross Party Group on Housing
- Social Justice & Social Security Committee

And we participated in local planning groups and structures including:

- City of Edinburgh Council Taskforce on Homelessness
- Glasgow City Health & Social Care Partnership's Homelessness Strategic Planning Group
- West of Scotland Housing Options Hub

Our focused work shaping evidence-informed policy this year included:

- Homeless Network Scotland and the Scottish Federation of Housing Associations leveraged our strategic partnership to influence a stronger focus on housing and homelessness in the **Scottish COVID-19 Inquiry**. During this year, we provided detailed evidence to the inquiry, finalised written statements and supported group evidence sessions for the inquiry team across our housing and homelessness memberships.
- Fair Way Scotland published [Destitution by Design: Righting the Wrongs of UK Immigration Policy](#) in Scotland.³ This report from I-SPHERE at Heriot-Watt University charts for the first time the extent, nature and causes of destitution in Scotland – spotlighting extreme housing need, exceptionally low incomes, poor health, deep loneliness and obstacles to employment. It also provided an evidence base for the partnership to inform and influence the review of the joint Scottish Government-COSLA Ending Destitution Together plan.
- Fair Way Scotland input to the **Cross-Party Group on Migration** with the issues we raised successfully proposed by MSP Maggie Chapman as the focus of a Parliamentary Members Business Debate in March 2025. The motion received cross-party support and in her closing remarks the Minister for Equalities Kaukab Steward agreed that “*more can be done*” to address destitution in Scotland.
- Homeless Network Scotland co-chaired the Scottish Government **Supported Housing Task & Finish group** and authored the [report and recommendations](#)⁴ on behalf of the group. The report charts a new direction to position supported housing more confidently among the range of housing options available, recognising that most people can build and live their lives in an ordinary home as part of an ordinary community and recommending that high quality supported housing should be available for a very small proportion of people experiencing homelessness (around 2-5%) who are unable or don’t want to live in mainstream housing.
- We facilitated joint positions from the Everyone Home collective and All in for Change, who published a [‘Course of Action’](#)⁵ for the **Housing to 2040 Strategic Board** to create a people-first route out of the housing emergency. The paper was quoted in the Scottish Parliament Chamber during the [Housing Emergency debate](#)⁶ in May 2025.
- Homeless Network Scotland engaged with Scottish Government and other third sector organisations on developing amendments to the Housing Bill during Stage 2 of the legislative process, with particular focus on changes to ensure the new ‘Ask and Act’ homelessness **prevention duties** work as intended.
- Assessing the risk the housing emergency was pressing on Scotland’s strong **housing rights framework**, the Everyone Home collective also secured a public commitment to [preserving legal rights](#)⁷ to housing from the Cabinet Secretary for Social Justice Shirley-Anne Somerville.



Fair Way Scotland

secures cross-party support in the Scottish Parliament



Raised
£800,000
for third sector
delivery partners
during 2024-25

(iii) Targeting Resources

We leverage our own influence and that of our wider partnerships, networks and collectives to maximise and target resources strategically. Together, we work to advocate for and guide the allocation of funding and resources to where they are needed most, enabling more of what works to prevent and alleviate homelessness.

Our work this year included:

- Homeless Network Scotland raising **funds for frontline services** that are delivering innovative and evidence-based programmes. In our role convening Fair Way Scotland and No Wrong Door Scotland, Homeless Network Scotland raised £0.8m for third sector delivery partners during 2024-25, over half of which was funding from independent grant makers.
- Homeless Network Scotland co-founded the Commission for More Homes through **Alternative Investment** to bring together finance, investment, housing and homelessness experts with the objective of raising significant social investment to create more homes and to reduce rising homelessness and the number of people in temporary accommodation.
- A proposed [Course of Action](#)⁸ for Scottish Government was developed jointly by the Everyone Home collective and All in for Change. This work substantially informed the principles and targeting of the Scottish Government's **£4m prevention pilot fund** which will support learning among relevant bodies to enhance effective implementation of new prevention duties in the Housing Bill.
- We are committed to a **cash-first approach**, which is a strategy prioritising direct cash payments for people experiencing material disadvantage. Poverty is the primary driver of homelessness, and cash payments – as demonstrated through the Fair Way Scotland partnership – can directly prevent and reduce the impacts of homelessness and destitution. We also ensure a cash-first approach to recognise the time and insights shared by people with personal experience of homelessness and the impact this has on our work.
- We worked with Homewards, the homelessness initiative from the Royal Foundation of the Prince and Princess of Wales, to extend the **Blue Light Card** to colleagues in frontline homelessness roles right across Scotland. The Blue Light Card is a discount scheme in the UK designed to reward frontline workers, including those in emergency services, NHS, social care, armed forces, teachers – and now those in the homelessness sector.

(iv) Shifting Mindsets

We use evidence of what works to challenge assumptions, attitudes – and where possible, to inspire new ways of thinking. During 2024-25, this included:

- The Everyone Home collective issued a [public statement](#)⁹ of **support and solidarity** following the spate of Islamophobic, racist and fascist violence across the UK late summer 2024. Our statement acknowledged heightened concern and recognised that people from minoritised, refugee and migrant communities are members of our networks, friendships and families.
- [No Wrong Door Scotland](#)¹⁰ is a test-of-change partnership in 4 cities learning how to open doors for people facing severe and multiple disadvantages. By modelling integration across local sectors and services, the partnership wants to learn how to reduce discrimination and disadvantage, **change culture** and join up services across sectors for people at the hard edges.
- We reflected on and catalogued what 25 years of devolution has meant for housing and homelessness in Scotland. Homeless Network Scotland's contribution to the Robertson Trust's learning series [charted the course of homelessness](#)¹¹ policy and practice over this period, highlighting the positive impact of Scottish policy and legislation advancement, the mitigation of damaging UK fiscal, immigration and welfare policy, the radical modernisation of third sector homelessness services – and the course correction needed to ensure a stronger focus on housing supply, prevention and rapid rehousing.



No Wrong Door Scotland

Joining up services across
sectors for people at the
hard edges



Watch the
No Wrong Door
Video



Act

We continue to act on what works and what matters, supporting better ways of working for bigger impact.

We act on four priorities, to prioritise prevention, end rough sleeping and destitution, shift to a rapid rehousing system and improve equality in housing.

(i) Prioritise Prevention

We recognise that homelessness services bear the burden of missed opportunities to support people earlier, as single sector planning, commissioning and service structures often fail to address the complexity of people's lives.

Through the **No Wrong Door Scotland** partnership, we are learning how to prevent homelessness upstream, working with partners in 4 locations and with the goal of creating a national blueprint for creating joined-up services across sectors and silos that can better support people facing severe and multiple disadvantages.

During this year, the partnership:

- Hosted bi-annual National Learning Set events, drawing on evidence from local learning cycles and connecting an expert group of lived experience and public policy leaders, funders, commissioners and academics.
- Scripted and commissioned the creation of a [No Wrong Door briefing film](#)¹² to clearly articulate the purpose of the project in an engaging way, along with a [promotional video using a poem](#)¹³ written by an Associate to raise awareness of the complexities of navigating a disjointed system.
- Designed and distributed two interactive briefings with strategic partners, helping to share learning and initiate conversation. The interactive nature of these newsletters has allowed us to collect real time learning from partners as well as reactions from our sector experts.

No Wrong Door

Sharing learning with
strategic partners



(ii) End Rough Sleeping and Destitution

We recognise the additional harms of rough sleeping among people who have no recourse to public funds, a group described by Heriot-Watt University as the “most destitute in Scotland.” Through **Fair Way Scotland** we are working with partners to resolve destitution and homelessness among people with restricted or uncertain eligibility to support due to their immigration status. Alongside this, we gather evidence from the experiences of people using and delivering our services, as well as our broader stakeholders, to demonstrate and drive the changes necessary to reduce the need for our intervention.

During this year, the partnership:

- Provided helpline support to **1,753 people**, specialist casework support to **974 people** and community-based accommodation for **45 people** who were sleeping rough or at extreme risk of rough sleeping.
- Received support from community-based housing providers who have made accommodation available to us, in some cases at a concessionary rental rate. Our thanks and appreciation to Maryhill, Queens Cross, Southside, Cairn and Govan Housing Associations for your ongoing support.
- Scripted and commissioned [‘Three Stories’](#),¹⁴ a short film based on people’s real-life experiences of destitution. The powerful testimony was quoted at the start of the [Ending Destitution debate](#)¹⁵ in the Scottish Parliament in March 2025.
- Commissioned a legal briefing from Scotland’s leading human rights lawyers at Lawmanity: [Ending Destitution in Scotland – A Road Map for Policymakers](#).¹⁶ This briefing sets out how local and national government can use existing levers to alleviate destitution caused by UK immigration policy and was also referenced in parliamentary debate.
- Hosted a well-attended parliamentary reception to drive home the real impact of hostile UK policy on people and highlight solutions for an invited audience that included funders and the Equalities Minister Kaukab Stewart. We also hosted follow up webinars to raise awareness and understanding of the findings in the evaluation and the direction set out in the policy roadmap.

Fair Way Scotland

Commissioned a legal briefing from Lawmanity

Promoting Rapid Rehousing and Housing First

(iii) Shift to a Rapid Rehousing System

We are committed to assisting local authorities and their partners to transform to a system of rapid rehousing and Housing First, the most effective policy to reduce homelessness, the time that people spend in temporary accommodation and the cost to councils of rising temporary accommodation.

During this year we:

- **Strengthened Housing First Scotland:** collaborated with the Scottish Government to support local authorities and partners in reflecting upon and enhancing Housing First delivery. Through the Annual Check-Up, a co-designed method and toolkit, we facilitated reflection on adherence to Housing First principles, drawing on extensive engagement with tenants, local authority leads, and housing and support workers to drive effective, tenant-centred outcomes.
- Published the annual **Housing First Annual Check-up Report** which highlights that tenancy numbers are not rising quickly enough, with local authorities facing stark challenges around housing supply, funding and the capacity and levers to ensure joined up, multi-disciplinary support for Housing First tenants.
- Reviewed and updated Branching Out: the **National Framework for Housing First**. This ‘how to’ framework draws on the experience and expertise of partners across Scotland and provides a useful toolkit and reference for all those planning, commissioning and delivering Housing First.
- Outlined and proposed a transformative next phase for **Rapid Rehousing** Transition Plans to assist the deliberations of the Scottish Government’s Rapid Rehousing Transition Plan subgroup. The next phase intends to embed prevention and integrate a supported and collaborative peer review so that progress can be better measured and understood.



All in for Change

The national platform for people with direct experience of homelessness

(iv) More Equality in Housing

We recognise that systemic inequalities, including those rooted in race, gender identity, disability and socioeconomic status, profoundly impact access to safe and stable housing in Scotland.

During this year, Homeless Network Scotland's Board committed to invest in a programme that will seek to deepen our understanding of equality and intersectionality. This is intended to advance both our internal work and our advocacy for change in the systems navigated by people who experience homelessness.

We are also committed to increasing the involvement of people affected by housing inequality to guide what matters and highlight what works. During this year:

- **All in for Change**, the national platform for people with direct experience of homelessness, continued their involvement with the Homelessness Prevention and Strategy Group, ensuring the views of people with personal and professional experience of homelessness contribute to **better policy decisions**. The Change Team influenced the design of Scottish Government Prevention Pilot funding, including by evaluating submissions to a £1m prevention fund for housing associations and co-designing the criteria and scope of the £4m Ask and Act pilot fund with the Everyone Home collective.
- The Change Team commissioned academics from the Peer Research Network to transform the previous 'Taking the Temperature' consultation exercise to an in-depth **peer research** programme. This has led to a robust new methodology and fieldwork in five parts of Scotland where homelessness has increased or decreased the most, to understand the impact on people in both cases and learn from what works. Going forward, the team will launch their findings at Scotland's Annual Homelessness Conference in October 2025.

In Glasgow, **GHIFT** advanced its four priorities: more housing, not shelters; tailored services, not one-size-fits-all; doing better – not more of the same; and greater understanding, less stigma.

During this year:

- GHIFT acted on a critical gap in Glasgow's winter planning, highlighting the absence of an overnight welcome centre in 2024-25, which risked exposing people to extreme weather and undermining dignity and safety through unregulated night shelters. They surveyed people who have experience of night shelters and overnight welcome centres in Glasgow and [published this report](#).¹⁷
- Subsequently, GHIFT hosted its first event at Glasgow City Chambers, bringing together elected officials, council staff, and overnight welcome centre providers to share findings. Centring the lived experience of rough sleeping, this event shifted discussions toward collaborative planning, ensuring no one faces rough sleeping this winter. They will continue to monitor this situation.
- GHIFT centred the perspectives of people with lived experience of homelessness in co-designing Glasgow's new WAYfinder support service. As a core partner in the ethical commissioning process, GHIFT shaped service design, evaluated tenders, named the service, and [created a video](#)¹⁸ to articulate its vision.

Our People

We strive to be a knowledge based and participatory organisation that listens, learns, and continually advances. This work is driven by our board of directors, staff, associates and member organisations.

Our Board

Homeless Network Scotland’s Board are non-executive directors of our company and trustees of our charity. The Board is comprised of individual members and those that represent a member organisation, either elected at our AGM or co-opted during the year. During 2024-25, the Homeless Network Scotland Board was:

Jackie Erdman (Convenor)
Individual member

Peter Kelly (Vice Convenor)
Poverty Alliance Vice Chair

Alex MacEachin (Treasurer – incoming)
Individual Member

Christopher Cullen (Treasurer – outgoing)
Individual Member

Moira Bayne
Housing Options Scotland

Mike Burns
Penumbra Mental Health

Prof Suzanne Fitzpatrick
Individual Member

Maeve McGoldrick
Crisis Scotland

Elodie Mignard
Scottish Refugee Council

Vicki Pirie
Individual Member

Ashleigh Simpson
Individual Member

Sue Shone
Individual Member

Jim Strang
Individual Member

Laura van der Hoeven
Cyrenians

Our Staff 2024-25

The Board delegates the day to day running of the organisation to a Chief Executive who is supported by a leadership and core team, advisors and specialist leads.

Leadership & Core Team:

Margaret-Ann Brünjes
Chief Executive

Grant Campbell
Head of Partnerships and Consulting

Russell Ferguson
Finance Manager

Janice Higgins
Head of Corporate Services

Aileen O’Halloran
Core Support

Lisa Sen
Design Lead

Mhairi Snowden
Head of Policy & Programmes

Specialist Leads and Advisors:

Ginny Cooper
Creative Lead

Laura ffrench-Constant
Learning Lead

Michelle Major
Impact Lead

Jamie Milne
Policy and Communications Advisor

David Ramsay
Impact Lead

Associates:

Homeless Network Scotland’s Associates bring their personal expertise along with their insights of homelessness to widen our perspective, increase our knowledge and enhance the impact of our work.

Our special thanks this year to:
Claire, Craig, David, Duncan, Dylan, James, Jeremy, Jim, John, Lisa, Martin, Neilette, Shea, Suzanne, Zander.

Members:

Homeless Network Scotland is proud to umbrella a diverse range and growing number of organisations in Scotland that share our vision for a future without homelessness. We offer our continued thanks for their support, advice and guidance.

Find out more about membership here.

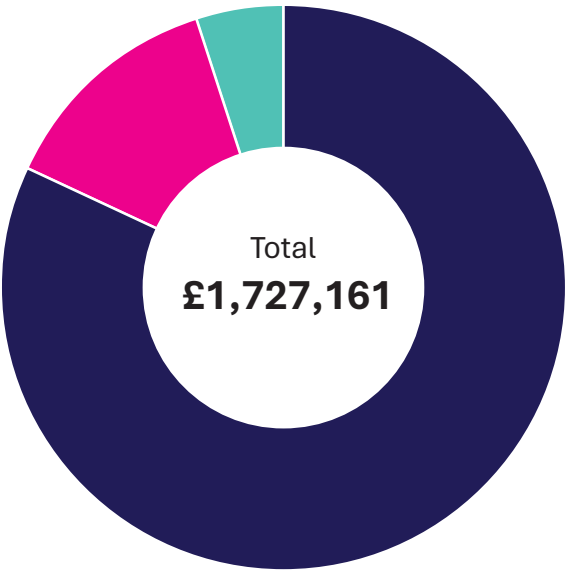


Membership
homelessnetwork.scot/member-sign-up

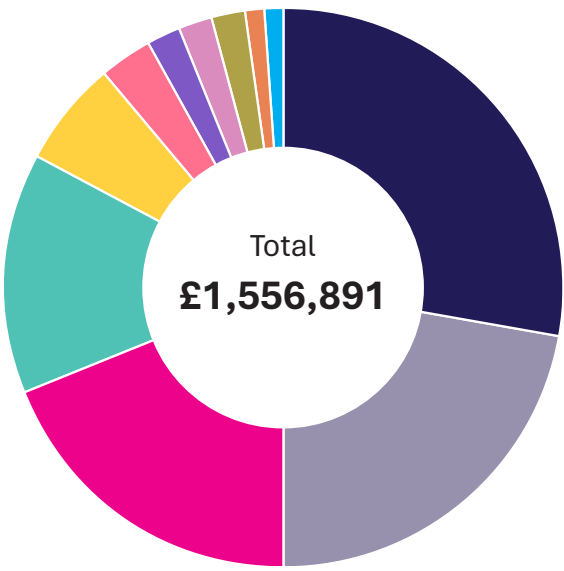
Accounts

Expenditure 2024-25		£1,727,161
Direct Charitable Expenditure	82%	1,421,014
Training and Consulting	13%	224,404
Other Administration Expenditure	5%	84,743

Income 2024-25		£1,556,891
Scottish Government: Equality, Inclusion and Human Rights Directorate	28%	440,000
Scottish Government: Housing Directorate	22%	345,124
Training and Consulting	19%	290,947
Robertson Trust	14%	211,667
Oak Foundation	6%	94,655
William Grant Foundation	3%	40,000
National Lottery	2%	30,540
Glasgow Health & Social Care Partnership	2%	32,000
Platform	2%	37,000
Scottish Federation of Housing Associations	1%	10,300
Interest Income	1%	20,671
Donations	0%	3,987



Expenditure



Income

Endnotes

- 1. Report from Scotland’s Annual Homelessness Conference 2024**
Right here, Right now
<https://homelessnetwork.scot/wp-content/uploads/2025/02/2024-Conference-Report-Right-Here-Right-Now.2.pdf>
- 2. All in For Glasgow Webpage**
<https://homelessnetwork.scot/all-in-for-glasgow>
- 3. Destitution by design: righting the wrongs of UK immigration policy in Scotland**
Watts, Beth; McMordie, Lynne; Bramley, Glen et al. Heriot-Watt University, 2024.
<https://researchportal.hw.ac.uk/en/publications/destitution-by-design-righting-the-wrongs-of-uk-immigration-polic>
- 4. Supported Housing Task and Finish Group: Final Report and Recommendations**
<https://homelessnetwork.scot/wp-content/uploads/2024/07/HPSG-Supported-Housing-Task-and-Finish-FULL-REPORT-July-2024.pdf>
- 5. Housing to 2040 Strategic Board: A Course of Action from the Everyone Home Collective and All in For Change**
<https://homelessnetwork.scot/wp-content/uploads/2025/04/AHSP-and-H2040-Board-Course-of-Action-from-the-Everyone-Home-collective.pdf>
- 6. Meeting of the Parliament: Thursday 22 May 2025**
<https://www.parliament.scot/api/sitecore/CustomMedia/OfficialReport?meetingId=16433>
- 7. Letter to Shirley-Anne Somerville MSP**
<https://homelessnetwork.scot/wp-content/uploads/2024/12/EH-Letter-to-SA-Somerville-Dec-2024.pdf>
- 8. Scottish Government £4m Fund for Preventing Homelessness 2025-26**
A Course of Action from the Everyone Home Collective and All in For Change
<https://homelessnetwork.scot/wp-content/uploads/2025/04/AHSP-and-H2040-Board-Course-of-Action-from-the-Everyone-Home-collective.pdf>
- 9. Everyone Home collective statement on far-right violence**
<https://homelessnetwork.scot/2024/08/13/everyone-home-collective-statement-on-far-right-violence>
- 10. No Wrong Door Scotland Website**
<https://homelessnetwork.scot/no-wrong-door>
- 11. Roundtable event on ‘Ending Homelessness’**
<https://www.therobertsontrust.org.uk/news-and-blogs/on-demand-watch-our-roundtable-event-on-ending-homelessness>

12. No Wrong Door Briefing Film

<https://vimeo.com/1009403599>

13. Poem: Death by Acronyms Film

<https://vimeo.com/1082905161/d6499115cb>

14. Three Stories Film

<https://vimeo.com/1057556440?fl=pl&fe=sh>

15. Meeting of the Parliament: Wednesday 26 March 2025

<https://www.parliament.scot/api/sitecore/CustomMedia/OfficialReport?meetingId=16341>

16. Ending Destitution in Scotland – A Road Map for Policymakers

Jen Ang, Lawmanity 2025

<https://homelessnetwork.scot/wp-content/uploads/2025/02/Fair-Way-Legal-Briefing-12.2.25.pdf>

17. Homeless in Winter: Experiences of using overnight services in Glasgow

GHIFT 2025

<https://homelessnetwork.scot/wp-content/uploads/2025/04/Experience-of-using-winter-night-shelters-2.4.25.pdf>

18. Wayfinder and GHIFT Video

<https://vimeo.com/1105484199>

Homeless Network Scotland

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Glasgow G5 0PQ

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Homeless Network Scotland is a registered charity and company limited by guarantee.
Charity registered in Scotland SCO03453. Company registered in Scotland SC112361.